

DELIVERING SERVICE WITH...

PRIDE

OUR VISION

For the benefit of our members...
the Arizona State Retirement System
will be a leading state benefit plan
administrator in the areas of:

- Core Member Services
- Investment Performance
- Funded Status
- Operational Effectiveness

This will be accomplished while keeping
program benefits and associated costs
relatively aligned and maintaining actu-
arial and fiscal integrity.

OUR VALUES

Professionalism.

A highly capable workforce will
promote a professional and respectful
environment and ***lead*** the organization.

Results.

A results-oriented approach to opera-
tions will ***energize*** the organization.

Improvement.

A climate of continuous quality
improvement and enhanced efficiencies
will ***drive*** the organization.

Diversity.

Engagement of diversity by the appreci-
ation, recognition and support for all
people will ***propel*** the organization to
ever greater achievement.

Excellence.

A commitment to service excellence will
permeate the organization.



ARIZONA STATE
RETIREMENT SYSTEM